# Indicative Program*

**Senior Strategic Leadership**

14 – 18 November 2011  
Realm Hotel and Burbury Hotel, Canberra

**Monday, 14 November 2011 (Please note late start to accommodate travel)**

<table>
<thead>
<tr>
<th>Time</th>
<th>Activity</th>
<th>Presenter(s)</th>
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</thead>
<tbody>
<tr>
<td>10.30</td>
<td>Registration tea and coffee</td>
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<tr>
<td>11.00</td>
<td><strong>Program Overview and Introduction</strong></td>
<td>Prof Sharon Bell &amp; Prof Belinda Probert</td>
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<tr>
<td>12.00</td>
<td><strong>Session 1: Masterclass: The Higher Education Context</strong></td>
<td>Prof Alan Robson, Mentor-in-Residence</td>
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<tr>
<td></td>
<td>What are the key trends and current issues and challenges for HE leaders?</td>
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<td></td>
<td>What are the current issues and challenges for participants?</td>
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<tr>
<td>13.00</td>
<td>Lunch</td>
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<tr>
<td>14.00</td>
<td><strong>Session 2: Masterclass: Values and Purpose</strong></td>
<td>Prof John Armstrong, Office of the Vice-Chancellor, University of Melbourne</td>
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<td></td>
<td>Drawing on his work in the Humanities, Professor Armstrong will</td>
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<td></td>
<td>explore a provocative framework within which to consider internal and</td>
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<tr>
<td></td>
<td>individual challenges for participants.</td>
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<tr>
<td>15.30</td>
<td>Afternoon tea</td>
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<tr>
<td>16.00</td>
<td><strong>Session 3: Introduction to Peer Groups and PBL</strong></td>
<td>Prof Sharon Bell</td>
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<td></td>
<td>Participants will identify key challenges on which they would like to</td>
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<td></td>
<td>work with peers throughout the week.</td>
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<tr>
<td>17.30</td>
<td>Free Time</td>
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<tr>
<td>19.00</td>
<td>Welcome Informal Dinner</td>
<td>All</td>
</tr>
<tr>
<td></td>
<td><strong>Venue:</strong> Burbury Hotel</td>
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<tr>
<td>21.00</td>
<td>Day 1 concludes</td>
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*As at 21 October. Please note that this program may be subject to revision and change.*
### Tuesday, 15 November 2011

<table>
<thead>
<tr>
<th>Time</th>
<th>Session</th>
<th>Presenter(s)</th>
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</thead>
<tbody>
<tr>
<td>08.30</td>
<td>Emerging Key Issues</td>
<td>Prof Sharon Bell &amp; Prof Belinda Probert</td>
</tr>
<tr>
<td>09.00</td>
<td>Session 4: Masterclass: Leading Change</td>
<td>Prof Belinda Probert</td>
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<tr>
<td>10.30</td>
<td>Morning Tea</td>
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<tr>
<td>11.00</td>
<td>Session 5: Masterclass: Strategic Leadership</td>
<td>Prof Alan Robson &amp; Prof Belinda Probert</td>
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<tr>
<td></td>
<td>This session explores the way in which strategic leaders ‘design’ their roles to suit the context.</td>
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<tr>
<td>12.00</td>
<td>Lunch</td>
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<tr>
<td>13.00</td>
<td>Session 6: Strategic and Diagnostic Thinking Leadership through Drama Workshop</td>
<td>Jane Bird &amp; The Complete Works Theatre Company</td>
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<tr>
<td>15.00</td>
<td>Afternoon tea</td>
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<tr>
<td>15.30</td>
<td>Session 6 con’t: Leadership through Drama Workshop</td>
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<tr>
<td>17.00</td>
<td>Day 2 concludes</td>
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### Wednesday, 16 November 2011

<table>
<thead>
<tr>
<th>Time</th>
<th>Session</th>
<th>Presenter(s)</th>
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<tbody>
<tr>
<td>08.30</td>
<td>Emerging Key Issues</td>
<td>Profs Sharon Bell &amp; Prof Belinda Probert</td>
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<tr>
<td>09.00</td>
<td>Session 7: Masterclass: Strategic and Diagnostic Thinking</td>
<td>Prof Sharon Bell</td>
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<tr>
<td></td>
<td>This session provides the opportunity to identify skills and approaches to strategic leadership</td>
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<tr>
<td>10.00</td>
<td>Morning Tea</td>
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<tr>
<td>10.30</td>
<td>Session 8: Working with Government</td>
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<tr>
<td>11.30</td>
<td>Session 9: Designing a New Role</td>
<td>Prof Ian Young Vice-Chancellor ANU</td>
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<tr>
<td>12.30</td>
<td>Lunch</td>
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<tr>
<td>13.30</td>
<td>Session 10: Personal Profile Development</td>
<td>Prof Sharon Bell</td>
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<tr>
<td></td>
<td>Developing Professional Profile</td>
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<tr>
<td>15.00</td>
<td>Afternoon Tea</td>
<td></td>
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<tr>
<td>15.15</td>
<td>Development Groups PBL</td>
<td>All</td>
</tr>
<tr>
<td>16.30</td>
<td>Free time</td>
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<tr>
<td>17.00</td>
<td>National Portrait Gallery</td>
<td>All</td>
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<tr>
<td>18.30</td>
<td>Dinner</td>
<td>Louise Doyle Director, The National Portrait Gallery</td>
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<tr>
<td></td>
<td>Venue: National Portrait Gallery</td>
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<tr>
<td>21.00</td>
<td>Day 3 concludes</td>
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**Thursday, 17 November 2011**

<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
<th>Speakers</th>
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<tbody>
<tr>
<td>08.30</td>
<td>Emerging Key Issues</td>
<td>Prof Sharon Bell &amp; Prof Belinda Probert</td>
</tr>
<tr>
<td>09.00</td>
<td><strong>Session 11: Panel of experienced peers</strong></td>
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<tr>
<td>10.30</td>
<td><strong>Morning Tea</strong></td>
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<tr>
<td>11.00</td>
<td><strong>Session 12: Masterclass: Surviving &amp; Thriving in Senior Leadership</strong>&lt;br&gt;This session will focus on strategies for survival, success and balance.</td>
<td>Prof Alan Robson, Prof Belinda Probert &amp; Prof Sharon Bell</td>
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<tr>
<td>12.00</td>
<td><strong>Working Lunch Available</strong></td>
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<tr>
<td>13.00</td>
<td>Development Groups PBL</td>
<td>All</td>
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<tr>
<td>15.00</td>
<td><strong>Afternoon tea</strong></td>
<td></td>
</tr>
<tr>
<td>15.30</td>
<td><strong>Session 13: PBL Presentations</strong></td>
<td>Participants</td>
</tr>
<tr>
<td>17.00</td>
<td>Day 4 concludes</td>
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**Friday, 18 November 2011 (Please note early finish to accommodate travel)**

<table>
<thead>
<tr>
<th>Time</th>
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<tbody>
<tr>
<td>08.30</td>
<td><strong>Session 14: Breakfast with Guest Speaker (if needed)</strong></td>
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<tr>
<td>10.00</td>
<td><strong>Session 15: Work life balance</strong>&lt;br&gt;This session will focus on the contribution that participants can make as leaders. Participants will have the opportunity to identify priorities, develop career plans and map their strategies.</td>
<td>James O’Laughlin Author</td>
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<tr>
<td>11.00</td>
<td><strong>Morning Tea</strong></td>
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<tr>
<td>11.30</td>
<td><strong>Session 16: Program Summary and Conclusion</strong></td>
<td>Prof Sharon Bell, Prof Belinda Probert &amp; Prof Alan Robson</td>
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<tr>
<td>12.30</td>
<td><strong>Lunch</strong></td>
<td></td>
</tr>
<tr>
<td>13.30</td>
<td>Program concludes</td>
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